



**NAMIBIA UNIVERSITY  
OF SCIENCE AND TECHNOLOGY**

**FACULTY OF MANAGEMENT SCIENCES  
DEPARTMENT OF MARKETING AND LOGISTICS**

<b>QUALIFICATION: BACHELOR OF LOGISTICS AND SUPPLY CHAIN MANAGEMENT HONOURS</b>	
<b>QUALIFICATION CODE: 08LSCH</b>	<b>LEVEL: 8</b>
<b>COURSE CODE: PSC821S</b>	<b>COURSE NAME: PROJECTS IN SUPPLY CHAIN MANAGEMENT</b>
<b>SESSION: JANUARY 2020</b>	<b>PAPER: THEORY</b>
<b>DURATION: 3 HOURS</b>	<b>MARKS: 100</b>

<b>2<sup>ND</sup> OPPORTUNITY EXAMINATION QUESTION PAPER</b>	
<b>EXAMINER:</b>	Ms. Emilia Salomo (PT)
<b>MODERATOR:</b>	Mr. Daniel Kandjiimi

<b>INSTRUCTIONS</b>
<ol style="list-style-type: none"><li>1. Answer <b>ANY FOUR (4)</b> questions.</li><li>2. Number your answer clearly, where possible, use headings and sub-headings.</li><li>3. Separate your discussion using paragraph, e.g. technique, method etc. being discussed should be a paragraph on its own.</li><li>4. Write as legible and precise as much as possible.</li><li>5. The marks allocated to each question or part question should guide the content of your answers.</li><li>6. This is a closed book examination.</li></ol>

**THIS EXAMINATION QUESTION PAPER CONSISTS OF 2 PAGES (Including this front page)**

**QUESTION 1**

**[25 MARKS]**

- a) Most projects utilize cost estimation methods to calculate the project cost. Discuss how the 5 cost estimation methods can be applied to a project of your choice? **[15 marks]**
- b) Differentiate the 3 types of project structure/organization? **[10 marks]**

**QUESTION 2**

**[25 MARKS]**

Discuss the tools and techniques that project managers can use to ensure knowledge and lessons learned from previous projects are not lost, but are shared for the benefit of future projects?

**QUESTION 3**

**[25 MARKS]**

Discuss any 5 project knowledge areas and apply them to a project of your choice?

**QUESTION 4**

**[25 MARKS]**

With reference to an organization of your choice, critically evaluate the different stages of change according to the Kubler-Ross Curve and recommend how such change can be managed at each stage?

**QUESTION 5**

**[25 MARKS]**

By 2017, Namibia aspired to have a well-functioning, high quality transport infrastructure connected to major local and regional markets as well as linked to the Port of Walvis Bay: 70% of railway network to comply with SADC axle load recommendation of 18.5 tonnes.

Source; NDP 4

In regard to the logistics and Transport National Development Project 4, would you say that the NDP 4 was a success?

**GRAND TOTAL: 100 MARKS**